

APPENDIX G

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Event Safety Management Plan



ESMP PT02 | S&C19

General Risk Assessment

Version N°1-Draft

Classification: **Confidential**

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Harrier UK Ltd registered in England & Wales, company No. 7207021 Vat Number 991 846860

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2 Introduction

2.1 Purpose

The purpose of this Event Safety Management Plan and all other supporting documents listed in para 1.3 is to provide an overview of the safety management arrangements that S&C Productions Limited will implement in relation to Strawberries & Cream and The Cambridge Club ('the events').

2.2 Scope

This document together with the documents listed in para 1.3 of ESMP-PT01A-EMP relate to the event detailed in named para 2.1 above and all operational phases of the event as outlined in para 2.5 of the ESMP-PT01B-EMP. The arrangements within these documents should not be viewed as being applicable to any other tours or events held by S&C Productions Limited or any other tours or events involving the artists or artistes performing at the events.

3 Risk Assessment Process

3.1 Overview

As part of managing the health and safety within the event, it's important to control the risks in the workplace. To do this we need to think about what might cause harm to people and decide whether we are taking reasonable steps to prevent that harm. This is known as risk assessment and it is something we are required by law to carry out.

3.2 Sensible risk management

Risk assessment and management is about taking practical steps to protect people from real harm and suffering.

A sensible approach to risk management is about:

- ensuring that our workers and the public are properly protected
- enabling innovation and learning not stifling them
- ensuring that those who create risks manage them responsibly and understand that failure to manage significant risks responsibly is likely to lead to robust action
- providing overall benefit to society by balancing benefits and risks, with a focus on reducing significant risks - both those which arise more often and those with serious consequences
- enabling individuals to understand that as well as the right to protection, they also have to exercise responsibility

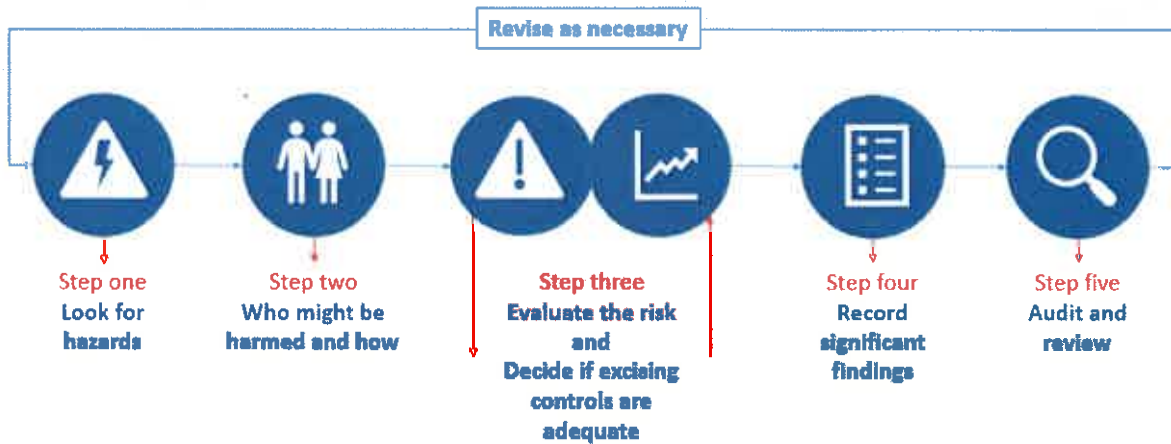
It is not about:

- reducing protection of people from risks that cause real harm
- scaring people by exaggerating or focusing on trivial risks
- stopping important recreational and learning activities for individuals where the risks are managed
- creating a totally risk-free society
- generating useless paperwork mountains

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3.3 Five steps to risk assessment explanation

Our risk assessment process is based on five steps as shown in the graphic below.



Each of the five steps to a risk assessment will be explained in more detail within this document.

3.4 Step one – Look for hazards

Definition of Hazard - A hazard is defined as the **potential** for a substance, activity or process to cause harm, such as electricity, working on a ladder or with machinery.

Based on the event activities, many hazards have been identified and these have been categorised in to the risk assessment shown in section 5 to aid with their assessment and management

3.5 Step two – Who might be harmed and how

Definition of Harm -Harm is defined as injury or ill health of people, damage or loss of property or reputational loss because of an event.

Based on our event activities, those that might be harmed have been identified and these have been listed in the following categories to aid with their assessment and management

Those that might be harmed:

- Workforce
- Event Workforce
- Media
- Ticket Holders
- Visitors
- Public

3.6 Special Groups

Definition of Special Groups – Special Groups is defined as a group of persons who require an additions risk assessment due to their being more at risk than other groups.

As well as those shown in para 3.5 we also have special duties towards the health and safety of the following special groups.

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Special Groups:

- Young workers
- Disabled employees
- Night workers
- Shift workers
- New and expectant mothers
- Lone workers

3.7 Step three (A) – Evaluate the risk

Definition of Risk - Risk is defined as the **Likelihood** of a substance, activity or process to cause and the **Severity** or consequences of that harm. This can often be referred to as the **Risk Level**.

Based on the identified hazard categories (see section 3.3) risks have listed into a risk assessment (see section 5). To aid in evaluating risk, a risk matrix is used (see section 4). The matrix uses the following equation to quantify the risk level.

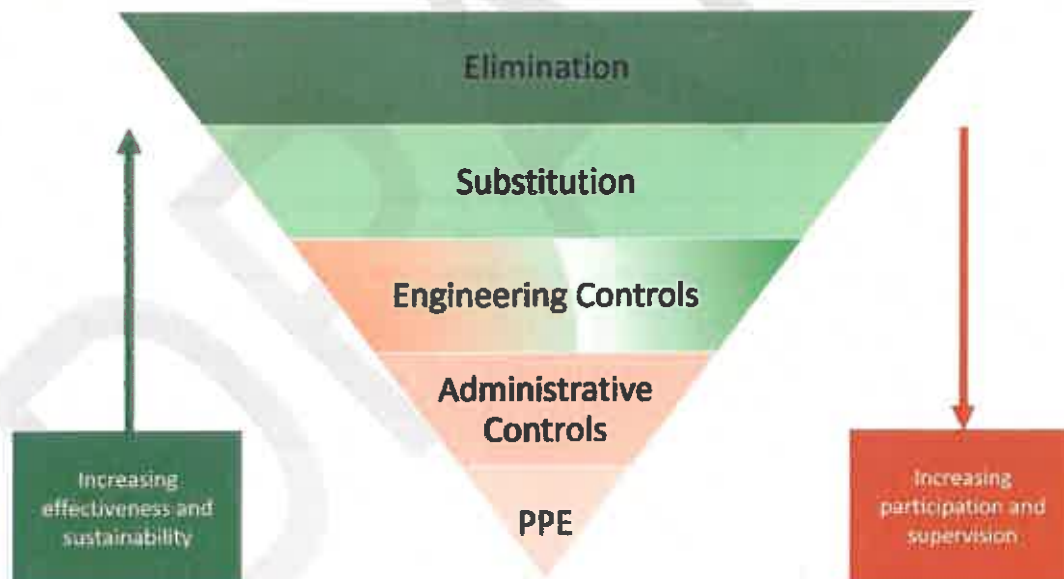
- Likelihood of harm x Severity of harm = Risk level

3.8 Step three (B) - Controls measure

Definition of Control or Control measure - Methods used for reducing the risk to 'as low as reasonably practicable'

Hierarchy of Controls

The category of control measures to be considered based on effectiveness and operational requirements. Control measures to be considered and implement in relation to identified risks are shown below:



Each element is listed in detail below:

- **Elimination** - Redesign the job or substitute a substance so that the hazard is removed or eliminated.
- **Substitution** - Replace the material or process with a less hazardous one.
- **Engineering controls** - for example use work equipment or other measures to prevent falls where you cannot avoid working at height, install or use additional machinery to control risks from dust or fume or separate the hazard from operators by methods such as enclosing or guarding dangerous items of machinery/equipment. Give priority to measures which protect collectively over individual measures.

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- **Administrative Controls** - These are all about identifying and implementing the procedures you need to work safely. For example: reducing the time workers are exposed to hazards (e.g. by job rotation); prohibiting use of mobile phones in hazardous areas; increasing safety signage, and performing risk assessments.
- **Personal protective clothes and equipment (PPE)** - Only after all the previous measures have been tried and found ineffective in controlling risks to a reasonably practicable level, must personal protective equipment (PPE) be used. For example, where you cannot eliminate the risk of a fall, use work equipment or other measures to minimise the distance and consequences of a fall (should one occur). If chosen, PPE should be selected and fitted by the person
- **Application** - Apply the highest of controls commensurate with the risk level – lower level controls may be used until longer term controls can be implemented

3.9 Step four – Record significant risks

Definition of significant risks – both those risks which arise more often and those with serious consequences

Make a record of your significant findings within a risk assessment. Show the hazards, how people might be harmed by them and what you have in place to control the risks. Any record produced should be simple and focused on controls (see section 5)

Any paperwork you produce should help you to communicate and manage the risks within the company.

3.10 Step five – Audit and review

Few workplaces stay the same. Sooner or later, the company will bring in new equipment, substances and procedures that could lead to new hazards. So, it makes sense to review what you are doing and look at your risk assessment and ask yourself:

- Have there been any significant changes?
- Are there improvements you still need to make?
- Have your workers spotted a problem?
- Have you learnt anything from accidents or near misses?

Make sure your risk assessment stays up to date and regardless of changes in the event by conducting a formal review on a regular basis, normally once every 12 months.

3.11 Dynamic on-going risk assessment (DORA)

Whilst all risk assessments are subjected to the formal audit and review process, all activities will be subject to DORA on a day to day basis. Where an existing assessment is not deemed to be 'suitable and sufficient' due to a change of circumstances, either temporary or permanent (e.g. change of location, personnel, equipment, weather etc.) personnel will be briefed on the changes of circumstance and implication for the task or activity. An amended version of the assessment will be completed and circulated as and when circumstances require it.

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4 Risk Evaluation Matrix

4.1 Quantifying Risk

For this assessment, the following combination of Likelihood of harm and Severity of harm are used to give an indication of the risk level involved for each identified hazard.

Rating	Likelihood =	Severity =
1	Remote (>1 in 100 Likelihood)	Minor injuries, illness, damage and /or minor loss of reputation
2	Unlikely (>1 in 50, < 1 in 100 Likelihood)	Moderate Injury, illness (RIDDOR reportable) damage and/or moderate loss of reputation
3	Possible (>1 in 25, < 1 in 50 Likelihood)	Severe injury, illness (hospital referral) damage and/or sever loss of reputation
4	Likely (>1 in 5, < 1 in 25 Likelihood)	Serious life changing injuries, severe illness, damage and/or loss of reputation
5	Probable (<1 in 5 Likelihood)	Critical multiple deaths, critical illness, damage and/or loss of reputation

4.2 Risk Matrix

Likelihood rating x severity rating = risk level

Risk Matrix		Severity				
		1-Minor	2 - Moderate	3 - Severe	4 - Serious	5 - Critical
Likelihood	1- Remote	1 = Low	2 = Low	3 = Low	4 = Low	5 = Low
	2 - Unlikely	2 = Low	4 = Low	6 = Low	8 = Medium	10 = Medium
	3 - Possible	3 = Low	6 = Low	9 = Medium	12 = Medium	15 = High
	4 - Likely	4 = Low	8 = Medium	12 = Medium	16 = High	20 = High
	5 - Probable	5 = Low	10 = Medium	15 = High	20 = High	25 = High

4.3 Risk Actions

Based on the risk level the following actions are recommended

1-6 = Low Risk	8-12 = Medium Risk	15- 25 = High Risk
<p>Safe activity - No further action</p> <p>No further preventive action is necessary, but monitoring is required to ensure that controls are maintained.</p>	<p>Safe activity - When closely monitored/supervised</p> <p>However, consideration should be given to reduce the risk, but the cost of prevention should be carefully measured and limited.</p> <p>Such risks are to be closely supervised and controlled</p> <p>Add such risks to the Risk Reduction Plan for further consideration. Ideally, addition measures should be considered and implemented within one to three months.</p>	<p>Unsafe activity - Do not proceed</p> <p>Work should not be started until the risk has been reduced.</p> <p>While the control measure selected must be cost-effective, legally there is an absolute duty to reduce the risk</p> <p>Where the risk involves critical work in progress, the problem is to be remedied as soon as reasonably practicable. However, where it is not possible to reduce the risk then the work must not begin and must remain prohibited</p>

4.4 Build Up and Breakdown Periods							
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	RISK LEVEL			RESPONSIBLE
				L	S	R	
Contractor arrival on site	Contractors and workforce	Unfamiliarity with site leading to delayed response to incidents or access to high risk areas	<p>Event Safety Advisor should be appointed to oversee the work of installation and to liaise with contractors and statutory authorities.</p> <p>Production Schedule / Site Rules to be circulated to all contractors and workers</p> <p>All contractors will be required to complete an induction online prior to being given access to site</p> <p>All contractors to report to designated area on arrival. Clear instructions will be given for parking etc.</p> <p>Temporary barriers should be erected around work sites during build/dismantle, etc.</p> <p>All persons to be trained and competent</p> <p>Site Managers to ensure accreditation is being worn by contractors</p>	1	2	2	Event Management
Contractor competence	Contractors and workforce	Lack of competent contractors leading to accidents and serious injuries	<p>Only reputable contractors and suppliers to be used on site</p> <p>Contractors to submit their health and safety paperwork including insurance documents and any relevant registrations prior to commencing works</p> <p>All relevant qualifications, IPAF, NRC, etc. will be checked prior to work commencing.</p>	2	3	6	Event Management
Lighting	Contractors and workforce	Insufficient visibility for working	<p>Ensure adequate lighting levels if build/dismantle during hours of darkness.</p> <p>Additional lighting for working areas to be provided where necessary.</p>	2	3	6	Event Management
Electrical equipment	Contractors and workforce	Electrical shocks or burns	All electrical supplies to be installed by competent contractors.	2	4	8	Site Management

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
			<p>All excavations to comply with BS7908:2006. All distribution to be provided with RCD protection.</p> <p>All individual contractors own power supplies to be certified as appropriate.</p> <p>Use of 110V or battery operated tools where practicable</p> <p>Portable tools, etc. to be examined and certificated.</p> <p>Metal structures to be earth bonded.</p> <p>Generators to be fenced in and with suitable warning signage</p>					
Electrical cables	Public, contractors and workforce	Tripping	<p>All cables to be installed by competent persons so as not to obstruct gangways, exits or cause trip hazards</p> <p>All cables in public areas to be buried, run overhead, or use cable ramps or suitable covering.</p>		2	2	7	Event Management Event Safety Advisor
Underground Services	Contractors and workforce	Electrocution Explosion leading to fire and serious injury Damage to services	<p>Site Manager to complete a site survey and identify any underground services with the venue owner.</p> <p>Any underground services are to be clearly marked</p> <p>Site to be planned around underground services to ensure marquee pegs are not put in place within a set distance of underground cabling/services</p> <p>All underground services to be identified to working personnel during the induction.</p>		2	5	10	Event Management
Overhead Power Cables	Contractors and workforce	Electrocution	<p>Site Manager to complete a site survey and identify any overhead power cables with venue owner.</p>		2	5	10	Event Management Event Safety Advisor

4.4 Build Up and Breakdown Periods							
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level		
					L	S	R
Fire	Public, contractors and workforce	Damage by fire or smoke to persons and/or property	<p>All event infrastructure to be placed to avoid touching the power cables including in the event of something falling (i.e. festoon lighting)</p> <p>Event Safety Advisor and Site Manager to monitor the placement of infrastructure around site during build.</p> <p>All working personnel to have overhead power cables identified to them at the induction.</p> <p>Keep combustibles to a minimum through good housekeeping and regular waste collection.</p> <p>Provide fire extinguishers to structures, source and termination of electrical supply etc.</p> <p>Petrol generators not to be used.</p> <p>Clear warnings and communication plan in place</p> <p>Fire risk assessment completed for the event</p> <p>LPG shall only be used in accordance with site rules. Designated secure area for spare cylinders.</p>		2	5	10
Storage of materials	Public, contractors and workforce	Falls, trips, unsafe stacking or collision	<p>Safe storage locations to be identified by contractors in advance so that gangways, emergency routes and fire exits are not blocked.</p> <p>Stores to be stacked and positioned so that they are not unstable. Event Safety Advisor to periodically check equipment and material storage.</p> <p>Fencing, cones, hazard tape and hazard lighting to be erected as necessary where public have access or where there is a significant risk of vehicle collision.</p> <p>Security may be needed if left unattended.</p>		2	2	4

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN?	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Welfare and First Aid	Contractors, workforce, artists and public	Lack of Welfare and First Aid issues	<p>The Event Safety Advisor will ensure that medical provision during the build period is sufficient for the work being carried out. Information regarding medical provision, and what to do if help is needed will be included on the worker's induction and clearly identified on site.</p> <p>The Site Manager should always identify the nearest available drinking water point and toilets. The event organisers will provide these facilities on site</p> <p>Sun cream will be available in the site office</p>		1	2	2	Event Management
PPE	Contractors and workforce	Personal injury due to lack of PPE	<p>Everyone on site must wear hi-visibility clothing and suitable footwear during build and break phases. Not open toed shoes are permitted. Individual contractor to be responsible for ensuring that they have appropriate Personal Protective Equipment (PPE) for the activities which they are undertaking and will ensure the exclusion of all other persons from areas where PPE is required. Signage/barriers placed as appropriate</p> <p>Contractors should ensure that areas requiring PPE remain off limits until safe. Event Safety Advisor to monitor this.</p> <p>Contractor's method statements should clearly state PPE requirements as appropriate.</p> <p>The method statements should identify the operations/periods where PPE is necessary.</p>	PPE should only be used as a 'last resort' control measure	1	4	4	Event Management Event Safety Advisor
Manual handling	Contractors and workforce	Back injuries, strains, sprains, etc.	<p>Job specific risk assessment by individual contractors.</p> <p>Delivery of materials as close to point of use as possible.</p>		2	2	2	Contractors Event Safety Advisor

4.4 Build Up and Breakdown Periods							
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level		
					L	S	R
Erection and breakdown of structures	Public, contractors and workforce	Falling materials. Vehicle movement. Unstable part of completed structures	<p>Manual Handling to be undertaken only where necessary. Lifting equipment (forklifts) available for heavy lifting operations.</p> <p>Trained staff of competent contractors.</p> <p>Appropriate design of equipment.</p> <p>All structures to be erected/dismantled by approved contractors who should have been vetted in advance by Event Safety Advisor.</p> <p>The safety of the contractor's employees is the responsibility of the contractor. The Event Safety Advisor should, however, intervene if unsafe working practices are observed.</p> <p>Areas where erection/breakdown taking place should be "off limits" to others not taking part. If working on or adjacent to a road and especially on a night, high visibility jackets should be worn.</p> <p>Such working areas should be barriered and/or stewarded.</p> <p>Head protection should be worn where necessary.</p> <p>Method Statements and/or Risk Assessments to be provided where appropriate. Event Safety Advisor to audit compliance with method statements.</p>		2	4	8
Incorrect and/or unstable structures	Public, contractors and workforce	Potential for total or partial collapse.	<p>Plans, specifications and calculations for all structures should be made readily available for examination by interested parties to allow checks to be made on the suitability of the finished structures in light of the intended use and foreseeable overload conditions.</p> <p>The structures to be erected/dismantled by contractors who have had their health and safety standards vetted.</p>	The final structure shall be subjected to completion certified by a competent person.	1	5	5

4.4 Build Up and Breakdown Periods							
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level		
					L	S	R
Lifting / overhead loads	Public, contractors and workforce	Overhead loads falling causing damage and/or injury to those below.	<p>The Event Safety Advisor should intervene if serious breaches of safe practice by contractors are observed</p> <p>Where appropriate contractors must provide wind monitoring equipment and stand-by personnel.</p> <p>Evacuation plan to be in place for all structures.</p> <p>All structures to be suitably ballasted or pegged and subjected to pull test where relevant.</p> <p>Contractors will ensure that every lifting operation has a nominated "responsible person" who is in charge of all lifting & lowering operations of the system. This person will be in overall charge of the operation irrespective of whom it belongs to</p> <p>The Site Manager will identify any appropriate communication systems and chain of command, especially if loads are being moved as part of the event.</p> <p>Lifting equipment to be accompanied by certificate of inspection and SWL (LOLER).</p> <p>Lifting equipment to be used only by those who can demonstrate competence.</p> <p>All lifting operations to be assessed prior to commencement</p> <p>Exclusion area to be established by contractor around site of lift.</p> <p>Hard Hats and Hi-Vis (PPE) to be worn by all staff involved during operation.</p> <p>All flown equipment to have secondary safety bonds.</p> <p>All flown equipment / structures to be deaoned off as soon as practicable.</p>	All Contractors must supply all relevant information including certificates to the responsible person, prior to the start of the event build	1	5	5
							Site Management

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			
					L	S	R	
Supervision of work at height	Contractors and workforce	Lack of exclusion zones, rescue plans or fall prevention resulting in injury	<p>All tools and equipment used at height to be attached with straps.</p> <p>Consideration should always be given to eliminating or reducing the amount of work at height.</p> <p>Before any work at height is undertaken, suitable 'Rescue Protocols' shall be identified and put in place.</p> <p>The Event Safety Advisor should have sight of all contractor Risk Assessments pertaining to Work at Height.</p> <p>The Event Safety Advisor shall monitor all work activities that are undertaken at height.</p> <p>Contractors should ensure that areas beneath the work activity have restricted access.</p> <p>Contractors should ensure that the appropriate PPE is worn and staff are properly trained in its use.</p>		2	4	8	Event Safety Advisor Site Management
MEWPs	Contractors and workforce	Overturning of the MEWP. Falls of personnel from the operating basket. Falls of materials. Personnel becoming trapped or entangled in moving parts.	<p>Required certification to be obtained from the hire company at delivery and to be checked by Event Safety Advisor</p> <p>Ensure that MEWP is on firm, level ground and where applicable that the outriggers are used.</p> <p>Trained personnel only to operate MEWP.</p> <p>Use of restraint harness equipment where manufacturer requires it, or work might require leaning from the cage.</p> <p>Adequate planning of works to ensure where necessary that materials can be taken up within the cage.</p> <p>Always work within the MEWP's SWL. Never use MEWP as a crane.</p>	Event Safety Advisor to check operators hold current IPAF certificates Contractors to ensure that Daily Checks are undertaken on all MEWPs, and results logged in the production office file. Authorised Driver/Operators will become key holders for the plant/equipment type designated. Keys must be returned to the Production Manager at the end of	1	5	5	Event Management

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			
					L	S	R	
Mobile access towers	Contractors and workforce	Tower overturning with or without personnel on working platform also falls by personnel and falls of materials and or components or tools.	<p>Keep unauthorised personnel away from the work zone by using barriers or hazard tape if necessary.</p> <p>Ensure the MEWP is suitable for the task conditions and terrain is used; if in doubt consult the manufacturer</p> <p>Ensure appropriate head protection is used.</p> <p>Production Manager to monitor.</p> <p>Towers to be erected/dismantled by competent personnel only. Use of outriggers where applicable. Never overload working platform.</p> <p>Towers always to be erected on firm level ground.</p> <p>Always empty platform before releasing wheel locks.</p> <p>NEVER ALLOW PERSONS TO RIDE A WORKING PLATFORM.</p> <p>Use of system decking for working platform.</p> <p>Use of toe boards/mid rails. Do not overload platforms.</p> <p>Keep personnel from under decked area while in use.</p> <p>Always ensure that before and after use the tower is stored securely.</p>	<p>Plant/equipment use or end of shift.</p> <p>Keys should NEVER be left unattended in the ignition.</p> <p>Assembly of towers to be undertaken by trained and competent workers holding a PASMA certificate.</p>	1	4	4	Event Management
Ladders	Contractors and workforce	Falls from steps overturning	<p>Ensure all ladders are suitable for the task and are well maintained.</p> <p>Step ladders for general access only, prolonged work activities to be undertaken from a working platform.</p> <p>Never work from top rungs. Ladder always to be footed. Use ladder on firm flat ground only</p>	<p>Consider the use of a small Access Tower as an alternative work platform.</p> <p>All work from ladders to comply with INDG402</p>	2	3	3	Contractors Site Management

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Weather conditions	Public, contractors and workforce	Adverse weather causing hazards, i.e. ice, high winds, heavy rain, snow. Exposure to extreme weather conditions – Hypothermia, Hyperthermia, heat exhaustion, sunburn.	Leader not to carry loads over man one person. The use of two ladders with deck between should be avoided. Not to be used for work at great heights. Ladders only to be used for tasks of short duration. In the event of severe weather, which constitutes a severe risk to the health and safety of those on site, the Event Safety Advisor should have the authority to stop all activities until conditions improve. All workers to have access to foul weather clothing (PPE). Shelter from foul weather to be provided, with access to hot and cold drinks and sunblock. The Event Safety Advisor must inform staff of extreme weather conditions they may encounter whilst on site and provide instructions regarding the appropriate clothing, PPE, etc.	Adverse weather plan to be completed	2	3	6	Event Management Event Safety Advisor
Site clearance	Public, Workforce and Contractors	Cuts and puncture wounds	Site to be thoroughly cleared prior to public congregation and after site clearance/get-out. Any persons required to litter pick should be provided with suitable pick up tools and gloves. All persons involved should be made aware of the potential health risks.		2	2	4	Waste Management Event Management
Vehicle movements	Public, Workforce and Contractors	Collision / RTA	Vehicles will only be allowed on site with permission of site office. All drivers to observe site spend limit. All vehicles to use headlights / orange beacons. All crew to wear hi-vis clothing (PPE). Vehicles to move only in designated areas / roadways.		2	3	6	Event Management

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
			<p>No vehicles to reverse / move in public areas without bankman.</p> <p>If unloading/loading is undertaken on a public highway hazard signage will be displayed and red & white tape used to restrict access to the area. In areas of high risk barriers will be put in place.</p> <p>Plant drivers shall provide copies of certification to site office, plant operating procedures (including licence checks, daily inspections and weekly servicing) to be followed.</p> <p>Anyone driving a vehicle, including buggies, on site must have a valid driving license</p>					
Hired equipment	Contractors and workforce	Risk of accidents is increased due to a potential lack of training, discipline in use, documentation & maintenance	<p>The Site Manager will ensure that the equipment is fit for purpose, used with due diligence and if necessary that access to and use of the equipment is restricted.</p> <p>All users must be competent and, if necessary, properly insured.</p> <p>Event Safety Advisor to monitor</p>	<p>If a Contractor provides equipment to be used by crew, they should ensure that the equipment carries a full test and maintenance history, is fit for purpose and comes with all appropriate user manuals and available for inspection on request</p>	1	4	4	Site Management
Communication failure	Contractors and workforce	Lack of communication may cause an accident, e.g. during lifting operations.	<p>Decisions will be taken as to whether communications between teams are via personal contact, mobile phones or Radios.</p> <p>The Site Manager will publicise this information prior to the event build.</p> <p>Event Safety Advisor to ensure all parties are aware of the communication protocols.</p>	<p>All Contractors should inform the Production Manager as to any requirement for safety critical communications they may require.</p>	1	4	4	Event Management
Noise	Public, contractors and workforce	Hearing damage	<p>The Site Manager will inform all Staff and Crew of the need to provide and use Ear Protection (PPE) and provide it when deemed necessary.</p> <p>Work areas where noise expected to exceed 80dB (A) over an eight-hour period to be identified and signed, Event Safety Advisor on</p>	<p>All Contractors should inform the Site Manager prior to the build if any equipment is likely to make a significant amount of noise.</p>	1	2	2	Event Management Event Safety Advisor

4.4 Build Up and Breakdown Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			
					L	S	R	
COSHH	Public, workforce, contractors	Injury or ill-health caused by incorrect handling of hazardous substances	<p>site to advise staff accordingly and provide appropriate hearing protection.</p> <p>Site Manager to ensure that sound system is designed, installed and operated by competent persons.</p> <p>The Contractors will ensure that the use of any substance that is recognised to be hazardous to health is reduced to a minimum or if possible replaced with a less harmful substance.</p> <p>All staff to be instructed and trained in the use of such hazardous substances.</p> <p>All of the manufacturers Hazard Data sheets will be stored in the appropriate first aid point</p> <p>All hazardous substances are stored in secure and marked containers.</p> <p>The correct PPE must be worn when required</p>		1	1	2	Event Management
Drugs and alcohol	Public, workforce	Reduction of stamina, disorientation, incoherence, lack of judgement	<p>All staff to be advised prior to their arrival onsite, via the induction, that the consumption of alcohol and the taking of recreational drugs are prohibited by the event organisers.</p> <p>The Site Manager will send off site any member of staff who is or appears to be under the influence of alcohol or drugs, if it is safe to do so.</p>		1	4	4	Event Management
Animal faeces	Workforce, public	Horse manure and other animal droppings in the field causing ill health	<p>Landowner to clear field prior to handover</p> <p>Waste management company to assist in moving any remaining faeces</p> <p>Cleaning kits specifically for faeces available on site</p>		1	3	3	Site Management Landowner
Assault	Workforce	Assault by member of public	<p>Working area to be fenced.</p> <p>24-hour security to be provided.</p> <p>No lone working on site</p>		1	3	3	Event Management

4.5 Catering		PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	RISK LEVEL			RESPONSIBLE
HAZARD						L	S	R	
General arrangement of temporary units	Public	Overcrowding/Pinch points	<p>All units to be located in areas where excessively high crowd densities not to be expected and aligned to not obstruct crowd flows.</p> <p>Stall and unit sites to be allocated in advance on to plan showing detail of unit dimensions, materials/food to be sold and of vendors.</p> <p>Unauthorised vendors to be removed from site in liaison with relevant authorities.</p> <p>Units to be grouped and where necessary fences to be installed between and at rear to prevent unauthorised crowd access.</p>		1	4	4	Site Management	
Generators	Public, contractors and workforce	Fire and electric shock	<p>Where possible, consideration should be given to connecting units and lighting to main supplies. Where this is not possible, a minimum number of shared generators to be used.</p> <p>No petrol generators to be used.</p> <p>Generators to be located in secure areas away from public and will be suitable identified with signage</p>		1	5	5	Site Management	
Cable runs	Public, contractors and workforce	Trips	<p>Minimum number of cable runs to be used.</p> <p>Where possible, these not to be in public areas. If in public areas, acceptable cable covers in high visibility colours to be used or cables are to be 'dug in'</p> <p>High-level cable runs preferred.</p>		2	3	6	Event Management Event Safety Advisor	
LPG	Public, contractors and workforce	Fire, explosion	<p>LPG to be limited to a maximum of one-cylinder spare for each one in use at each unit.</p> <p>Vehicle and units to be checked on a regular basis for compliance.</p> <p>Unit operators to submit certification in advance that gas installation has been installed and checked within the last three</p>		1	5	6	Event Management Event Safety Advisor	

4.5 Catering									
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE	
					L	S	R		
			months by competent approved contractor. Details to be vetted in advance of siting by the Event Safety Advisor. Competence/training of staff in the use/changing of LPG to be vetted. LPG storage facility to be established remote from main event infrastructure at an agreed location.						
Waste storage	Public, contractors and workforce	Fires	Waste storage close to units to be provided in metal skips in secure locations away from main public areas.			1	4	4	Waste Management
Cooking fire	Public, contractors and workforce	Fire, explosion	Background of caterers to be checked by Concessions Manager Firefighting equipment to normal requirements and to satisfaction of the Fire Service to be required. Caterers to be trained/vetted in the use of extinguishing equipment All caterers to complete a Fire Risk Assessment.	Units cooking foods should typically have 1 Dry Powder Extinguisher (6kg) & 1 light duty Fire Blanket. Units with deep fat fryers should also have 9 litre foam extinguishers.		2	5	10	Concessions Manager Event Management
Fire	Public, contractors and workforce	Damage by fire or smoke to persons and/or property	Keep combustibles to minimum. No storage of combustible or explosive material permitted in tent. Provide suitable and sufficient fire extinguishers and at exit doors. Stewards to be aware of location of extinguishers. Fabric of tent, drapes, linings and any floor covering to be flame retardant to BS5348 Test 2, BS7157 Annex A, BS7837, BS 5287 Table 1 or BS5867 Part2 Type B as appropriate. Certificates to be available for inspection. Materials that have been chemically treated to achieve their fire retardancy may require recertification at intervals – Event Safety Advisor to check for certification.			2	6	10	Event Safety Advisor Event Management

4.5 Catering								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Miscellaneous trader and exhibitor hazards	Public	Ejection of materials, sale of unsuitable materials, unsuitable displays, fire	All traders to complete a risk assessment and indicate scope of activity and sales range. Unsuitable activities to be prohibited. Unsuitable materials/goods - flares, fireworks, etc. to be prohibited. Units to be monitored by security for compliance. Structure of trader's units to be checked for stability by Event Safety Advisor.		2	4	8	Concessions Manager Event Safety Advisor
Emergency situations	Public	Panic, crushing, overcrowding	Measures in place to reduce possibility of emergencies, fire or collapse to a minimum. In the event of an incident, units are located away from areas of expected excessively high crowd density allowing free movement away from area. Additional firefighting resources available to deal with small fires before they escalate.		2	5	10	Event Management

4.6 Marquees		PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
HAZARD						L	S	R	
Means of escape	Public, contractors and workforce	Panic, crushing, inability to escape	<p>A suitable and sufficient number of emergency exits shall be positioned around the perimeter of the marquee in accordance with the RRFSO. Details to be agreed with Event Safety Advisor prior to build.</p> <p>Exit doors (if fitted) shall open outwards and shall be unlocked when the marquee is occupied.</p> <p>Suitable and sufficient maintained emergency signage and lighting to be available. Client to ensure that contracts with either marquee supplier or electrician states responsibility for provision of lighting/signage.</p> <p>Inspection of lighting and signage by Event Safety Advisor prior to public use.</p> <p>Exit doors to be maintained clear inside and outside the tent. Guys and stakes near exits to be maintained clear of pedestrian routes and shall be clearly marked or protected to avoid tripping.</p>	Occupation numbers and planned activities to be determined in advance.	2	5	10	Event Safety Advisor Event Management	
Fire	Public, contractors and workforce	Damage by fire or smoke to persons and/or property	<p>Keep combustibles to minimum. No storage of combustible or explosive material permitted in tent.</p> <p>Provide suitable and sufficient fire extinguishers and at exit doors. Stewards to be aware of location of extinguishers.</p> <p>Fabric of marquee, drapes, linings and any floor covering to be flame retardant to BS5348 Test 2, BS7157 Annex A, BS7837, BS 5287 Table 1 or BS9667 Part2 Type B as appropriate. Certificates to be available for inspection.</p> <p>Materials that have been chemically treated to achieve their fire retardancy may require re-certification at intervals – Event Safety Advisor to check for certification.</p>		2	5	10	Event Safety Advisor Event Management	

4.5 Marquees								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Flooring (if used)	Public, contractors and workforce	Trips	<p>Permit generators not to be used.</p> <p>Flooring materials to be laid evenly to avoid any tripping points and be securely fixed.</p> <p>Installer to remain on site until Event Safety Advisor has checked and approved the floor for use.</p>		1	3	7	Event Management
Stakes and ropes	Public, contractors and workforce	Trips, impacts	<p>Guy ropes, stakes and other anchorages to be positioned and protected in such a manner as to reduce the potential for members of the public to walk into or trip over them.</p> <p>Guy ropes near exit routes or near pedestrian routes shall be clearly marked or isolated.</p> <p>Stakes and pegs shall be provided with cushioning by either the marquee supplier or the client (contract item to be clarified with marquee supplier) to prevent abrasion injuries or clearly separated from public areas.</p>		2	3	6	Contractor Event Management
Underground Services	Public, contractors and workforce	Gas, electric, water etc. services either overhead or underground Fire, explosion, damage to services	<p>Site survey to be undertaken to review the locations of any overhead cables and buried services chambers. Marquee to be positioned to avoid these.</p> <p>Services providers to be consulted where there is any doubt relating to the possibility of encountering buried services.</p>	Note: this item particularly relevant to marquees requiring deep ground anchors.	1	5	4	Event Management
Anchorage, poles and ropes	Public, contractors and workforce	Defects leading to structural instability	<p>Timber poles and ridges to be free from splits caused by damage.</p> <p>Ropes to be free from defects.</p> <p>Marquee to be inspected by a competent person prior to public entering.</p> <p>Completion certificates to be provided by Installer.</p>		1	5	4	Event Management Contractor

4.6 Marquees								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			
					L	S	R	
Wind loading	Public, contractors and workforce	Overload conditions leading to structural instability and collapse	<p>Marquees and anchorages to be re-inspected daily where strong winds have been experienced.</p> <p>Weather forecasts to be obtained at regular intervals and, where strong winds are forecast, the high wind procedures specified by the tent supplier shall be consulted.</p> <p>Where wind gust speeds are predicted to exceed 18m/s or supplier stated figure, the marquee and the immediate area is to be evacuated and secured against re-entry.</p> <p>Marquee dismantling or strengthening may be carried out as determined by the installer.</p>	Adverse weather plan in place	2	4	8	Event Safety Advisor Event Management

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Overcrowding	Public, contractors and workforce	Consequence of entertainment failure or public disturbance. Drunk disorder Effects on adjacent areas.	Capacity of event having regard to sight lines and seating /standing arrangements as given in text. Event is ticketed, tickets sold in advance. Sufficient exits to allow arena evacuation within reasonable period. Sufficiently managed and barriered queuing lanes at entrances. Use stewards/barriers to control crowd movements as required – steward response teams available to form cordon lines.		2	3	4	Event Management Security Provider
Audience crush	Public	Stewarding control and access.	The stage will be positioned and provided with sight lines such that it gives the widest possible angle of view for the audience for area available without pinch or trapping points. Front of stage will be provided with A frame barrier, configuration to reduce pressure and assist crowd separation. Medical team in pit. Constant crowd monitoring by security staff and ELT. Procedures to be implemented to communicate these problems to security, first aid, stage manager, Event Safety Advisor that appropriate action is taken. Stage Managers and ELT to have authority to stop the show temporarily if required. Clear show stop procedure to be in place.	Video screens shall be used to maximise audience use of sightline areas e.g. to rear of FOH. Fencing shall be installed to ensure that restricted sight lines create areas of minimal density to each side into which crowd movement can be accommodated if necessary.	2	3	4	Event Management Security Provider Event Safety Advisor
Drugs and alcohol	Public, contractors and workforce	Public under the influence of drugs or excessive alcohol needing medical assistance or causing a public disturbance	Searches conducted on entrances Challenge 25 policy in place across all bars, All staffed trained in policy Double fencing across possible 'weak spots' to ensure people cannot get in without searches and cannot through items over the fence					

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Emergencies	Public, contractors and workforce	<p>Hazards from the need to evacuate.</p> <p>Local or area.</p> <ul style="list-style-type: none"> - Consider what may cause and how can be controlled. - Fire - restriction of protected route <p>Bomb - Evaluate Risk/ disorder localised.</p> <p>Evacuation structure - collapse of structure</p>	<p>Security patrols across the site to monitor for drug usage</p> <p>Clear messaging across all communications identifying that drug use is not tolerated within the site</p> <p>Amnesty bins in place at all entrances</p> <p>An evacuation plan will be agreed.</p> <p>Emergency announcements made over PA (back-up power necessary) to give instructions to the public. This to be supplemented with loud hollers.</p> <p>All access routes to be kept clear, stewarded and gates manned and in radio contact.</p> <p>Event Manager, Site Manager and Event Safety Advisor to be familiar with any Event specific evacuation strategy and alarm system.</p>	Stewarding to prevent unauthorised parking on emergency routes and narrow gateways.	1	5	7	Event Safety Advisor Event Management
Unauthorized access to plant, equipment	Public	Risk of accidents and injury from untrained operators or use in hazardous areas or at hazardous times	<p>All plant and equipment will, as far as is possible, be contained in secure areas.</p> <p>Cables to be flown at least 5m above roads or cable ramped.</p> <p>No movement of plant in FOH areas unless approval given by Event Safety Advisor</p> <p>Keys to be removed from any unattended plant, even in BOH areas.</p> <p>Plant required for event change over to be held back of house until clearance is given by Event Safety Advisor</p>		1	4	4	Event Safety Advisor Event Management
Structures	Public, contractors and workforce	Collapse	<p>Temporary structures to be suited to their intended use and foreseeable overload conditions, including adverse weather conditions.</p>		1	5	5	Event Safety Advisor Event Management

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (If required)	Risk Level			RESPONSIBLE
					L	S	R	
			<p>The structures to be erected/dismantled by contractors who have had their health and safety standards vetted and completion certificates issued.</p> <p>The Event Safety Advisor will monitor conditions on site, as they develop to ensure that design limits not exceeded. To be checked by competent person as appropriate.</p>					
Weather conditions	Public, contractors and workforces	Heavy rain, wind	<p>Heavy rain not likely to have effect on structures, equipment or persons.</p> <p>If adverse weather that can affect structures, i.e. wind etc. Event Safety Advisor will have authority to stop all activity until conditions improve.</p> <p>Advise weather plan in place</p>		1	5	4	Event Safety Advisor Event Management
Conflicts between pedestrians and vehicles	Public, contractors and workforces		<p>Ensure that parking areas established for the Event are clearly signed and marshalled.</p> <p>Ensure queuing areas are separated from vehicular routes.</p> <p>Vehicle curfew prior to opening site to public.</p> <p>No vehicle movements within the arena during open hours unless authorised by Event Safety Advisor</p> <p>No vehicle movements post show within the arena and main circulation routes until curfew lifted by Event Safety Advisor</p> <p>All vehicles to use headlights / orange beacons, observe 10 mph speed limit and be escorted by banksman.</p> <p>Ensure that an effective Traffic Management Plan is in place.</p>		2	2	4	Event Safety Advisor Event Management Traffic Management
Disabled persons	Public	Sight lines poor, crushed, immobile in crowd	Provide viewing area where practicable and appropriate.		1	4	4	Event Management

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Electrical hazards	Public, contractors and workforce	Fire and electric shocks	<p>Ensure facilities such as ramps and toilets are available for wheelchair users.</p> <p>All electrical equipment and generators to be supplied and installed by reputable, competent contractors. Their standards will be pre-verified, as will all contractors and a copy of their certificate as to membership of a recognised professional body obtained</p> <p>All electrical systems should be constructed and maintained in a condition suitable for use in the open air and will be protected as necessary by 30mA residual current circuit breakers. All generators, distribution boxes etc. to be away from public.</p> <p>A competent person should certify all electrical installation as to their safety on completion.</p> <p>A competent electrical contractor should be available to deal with any problems should they arise.</p>		2	4	8	Event Management
Static cameras	Public, contractors and workforce	Members of the public/audience tampering with camera equipment.	<p>Cameras and equipment never to be left unattended in areas that the public have access to.</p> <p>When used outdoors cameras, wherever possible will be powered by portable 12v batteries.</p> <p>A competent, experienced person will always supervise and monitor camera operatives.</p> <p>When deemed necessary by the Event Safety Advisor camera operatives will be partnered by a competent person who will monitor the surrounding activities and pedestrian/vehicular movement.</p>		1	2	3	Event Management
Moving cameras	Public, contractors and workforce	Collisions with people, structures and structure	Only manufacturers approved camera attachments will be use to secure cameras to moving devices designed and fit for the purpose.		2	3	4	Event Management

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
			<p>Secondary forms of attachment (i.e. Safeties) will be fitted to all camera equipment.</p> <p>Camera operatives will be partnered by a competent person who will monitor the surrounding activities and pedestrian/vehicular movement so as to reduce the likelihood of a collision as a result of 'Spatial Awareness' issues.</p> <p>Whenever possible sterile areas will be created and appropriately stewarded to prevent public/audience members accessing camera tracking routes.</p>					
Camera platforms	Public, contractors and workforce	Collapse, people and /or equipment falling.	<p>All platforms to be erected by competent contractors.</p> <p>Where necessary handrails and toe-boards will be fitted.</p> <p>Suitable means of access and egress will be fitted.</p> <p>Platforms will be stewarded to ensure that members of the public/audience cannot access platforms.</p> <p>A competent person will inspect platforms each day.</p> <p>If out riggers are used then the area needs to be barriered off.</p>		2	2	1	Site Management Event Safety Advisor
First Aid	Public, contractors and workforce	Illness or injury	<p>Provide first aid/medical cover commensurate with audience numbers in line with the Purple Guide</p> <p>Competent contractor in place</p> <p>Medical plan submitted in advance of the event</p>		1	3	3	Event Management Medical management
Noise	Public, contractors and workforce	Hearing damage Nuisance to surrounding area	<p>Work areas where noise expected to exceed 80dB(A) to be identified and signed.</p> <p>Employers on site to advise staff accordingly and provide appropriate hearing protection.</p>		2	3	1	Event Management

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Loss of light	Public, contractors and workforce	Unable to see Secondary systems. Lighting for evacuation	<p>Sound system to be designed, installed and operated by competent persons to ensure that a peak of 140dB(A) and an event leq of 98dB(A) are not exceeded.</p> <p>Sound levels to be monitored at FOH.</p> <p>Noise management plan to be put in place</p> <p>PA to be placed 3m from the audience</p> <p>Residents hotline number available for any complaints to allow issues to be dealt with promptly</p> <p>Emergency lighting & emergency exit signage present in all structures.</p> <p>Secondary lighting from stage festoon etc.</p> <p>Key stewards to be provided with torches.</p> <p>All egress routes and car parks to be lit from independent lighting towers or festoon lighting</p>	Exit routes to be clearly lit throughout the Event site.	2	3	3	Event Management
Crowd control	Public, contractors and workforce	Violence, disturbance, etc.	<p>Stewards to be briefed to call for Police assistance as required via Event Control</p> <p>Competent security provider able to deescalate situation where possible and prevent any issues</p> <p>CCTV in use across the site</p> <p>Security arches in place on all entrances</p> <p>Security searches in place on bags and random as necessary</p> <p>Artists made aware in advance of security checks and expected standards on site</p> <p>Line up to be assessed in relation to crowd behaviour and artist interaction/encitement and measures put in place accordingly</p>		2	3	3	Security provider

4.7 Event Open Periods								
HAZARD	PEOPLE AT RISK	WHAT MIGHT HAPPEN	CURRENT CONTROLS	FURTHER PRECAUTIONS (if required)	Risk Level			RESPONSIBLE
					L	S	R	
Children	Public	Activities involving entertainment of Children the	All staff that have any contact with children must be supervised by persons who have undergone the relevant police checks (CRB). Safeguarding policy including lost and found children in place Age restriction in place for Strawberries & Cream and ID checks completed on entry as necessary Age restriction clearly publicised in advance		1	3	1	Event Management Welfare
Fire	All	Build of waste Smoking on site Malicious acts	Waste management company in place to continually monitor waste around site All staff working on site briefed to monitor waste and to clean as they go No smoking signage placed in all enclosed structures					
First Aid	Public, contractors and workforce	Illness, minor injuries	Suitably trained First Aiders and medical cover in attendance at all times. Dedicated medical and welfare tent on site and clearly identified to the public Medical plan submitted in advance		1	4	1	Medical Event Management

5 References

In planning to hold this event the event management team have used their knowledge and experience of similar events to ensure that they comply with legal requirements at all times and that, where possible and applicable, Approved Codes of Practice and Guidance are followed in presenting the event.

Certain legal requirements can be found in:

- Health & Safety at Work Act 1974
- Managing for Health and Safety HSG65
- RIDDOR 2013
- COSHH regulations 2002
- Lifting Operations and Lifting Equipment Regulations 1998
- Electricity at Work Regulations 1989
- Provision and Use of Work Equipment Regulations 1998
- Disability Discrimination Act 1995
- Working at Height Regulations 2005
- Noise at Work Regulations 2005
- CDM2015
- Other Guidance used:
 - Muta code of public safety – safe use and operation of marquees and temporary structures
 - The Purple Guide
 - Temporary Demountable Structures (2007)
 - The Good Practice Safety Guide
 - HSE Publications: Managing Crowds Safely 1996
 - Home Office Publications: Dealing with Disaster 1997
 - ISAN Safety Guidance for Street Arts, Carnivals, Processions and Large Scale Performances
 - HSG48 Reducing Error and Influencing Behaviour
 - Technical Standards for Places of Entertainment
 - Model National Standard Conditions for Places of Entertainment and Associated Guidance

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